Appendix 2

fraud risks

Generated on: 13 March 2013



Risk Code	RR RDIAFC001	Risk Title	Benefits fraud - claimant	Current Risk Status	
Description of Risk	Claimant fraudulently clain	ns benefits		Assigned To	
Gross Risk Matrix	Pooding	Risk Treatment Measures Implemented		Current Risk Matrix	Pooding
ross Risk Score	12	Theda coverage Torris, TV Tadio		Current Risk Score	8
Pross Severity	3			Current Severity	2
<u>Gr</u> oss Likelihood	4			Current Likelihood	4
Gross Risk Review Date				Last Risk Review Date	20-Feb-2013
Risk Notes					

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Risk Code	RR RDIAFC003	Risk Title	Benefits fraud - internal	Current Risk Status	
Description of Risk	Fraudulent claim by memb	per of staff		Assigned To	
Gross Risk Matrix	C Everity	Risk Treatment Measures Implemented		Current Risk Matrix	Severity
Gross Risk Score	9	recruitment checks data matching		Current Risk Score	6
Gross Severity	3			Current Severity	3
Gross Likelihood	3	supervisory checks system controls		Current Likelihood	2
Gross Risk Review Date		audit trails internal audit		Last Risk Review Date	20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC004	Risk Title	Cash theft	Current Risk Status	②
Description of Risk	theft of takings disguis	sed by manipulation of accounts		Assigned To	
Gross Risk Matrix	Pooluling	Risk Treatment Measure	Risk Treatment Measures Implemented		poor I i i i i i i i i i i i i i i i i i i
Gross Risk Score	4	reconciliations	supervisory checks		2
Gross Severity	2	supervisory checks policies and procedures			2
Gross Likelihood	2	financial regulations and gu	uidance	Current Likelihood	1
Gyoss Risk Review Date O Risk Notes		segregation of duties budgetary controls internal audit confidential reporting policy fraud & corruption strategy		Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC005	Risk Title	Cash theft	Current Risk Status	②
Description of Risk	theft of cash without disgu	ise		Assigned To	
Gross Risk Matrix	Severity	Risk Treatment Measures Implemented		Current Risk Matrix	Severity
Gross Risk Score	4	supervisory checks policies and procedures financial regulations		Current Risk Score	1
Gross Severity	2			Current Severity	1
Gross Likelihood	2			Current Likelihood	1
Gross Risk Review Date ປັ		segregation of duties budgetary controls internal audit confidential reporting policy fraud & corruption strategy physical controls		Last Risk Review Date	20-Feb-2013
Risk Notes		•			•

Risk Code	RR RDIAFC006	Risk Title	Credit Income	Current Risk Status	Ø
Description of Risk	suppression of any notifical improper write-off failing to institute recover switching/transferring arm		Assigned To		
Gross Risk Matrix	Likelihood Severity	Risk Treatment Measures Implemented		Current Risk Matrix	Poor
Gross Risk Score	4	reconciliations		Current Risk Score	2
Gross Severity	2	budgetary controls internal audit		Current Severity	2
खुoss Likelihood	2	write off policy		Current Likelihood	1
© © (G) (G) (D) (Date (C)		authorisation levels audit trail debt recovery procedures supervisory controls review of credit balances ar	nd suspense items	Last Risk Review Date	20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC007	Risk Title	Creditor payments	Current Risk Status	
Description of Risk	invoicing for goods/servic supplying inferior goods/s	es not supplied/false invoices ervices to those invoiced	Assigned To		
Gross Risk Matrix	Severity	Risk Treatment Measure	s Implemented	Current Risk Matrix	Poorling
Gross Risk Score	6	authorisation procedures reconciliations audit trail segregation of duties		Current Risk Score	2
Gross Severity	3			Current Severity	2
Gross Likelihood	2			Current Likelihood	1
Gross Risk Review Date		financial guidance inventories		Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC008	Risk Title	Treasury management	Current Risk Status	
Description of Risk	falsifying records to gain	access to loan or investment	monies	Assigned To	
Gross Risk Matrix	Pooling	Risk Treatment Measure	Risk Treatment Measures Implemented		Severity
Gross Risk Score	12	management controls		Current Risk Score	6
Gross Severity	4		segregation of duties internal audit authorised signatories		3
Gross Likelihood	3	authorised signatories			2
Gross Risk Review ເປັນໄປ ເບ		budgetary controls preferred/approved borrow audit trail documented procedures	ers	Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC009	Risk Title	Contracts/procurement	Current Risk Status	
Description of Risk	improper award of contra	cts		Assigned To	
Gross Risk Matrix	Pooding			Current Risk Matrix	Pooding
Gross Risk Score	12	financial regulations standing orders procurement specialist OJEU regulations		Current Risk Score	6
Gross Severity	4			Current Severity	3
Gross Likelihood	3			Current Likelihood	2
Gross Risk Review Date		authorised signatories management controls segregation of duties tendering system		Last Risk Review Date	20-Feb-2013
Risk Notes					
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Gross Risk Score 12 Gross Severity 4 contract conditions contract monitoring legal advice internal audit Current Risk Score 6 Current Severity 3 Current Likelihood 2	•
Severity Gross Risk Score 12 Current Risk Score 6 Current Severity 3 Gross Likelihood 3 Current Likelihood 2	
Gross Severity 4 contract conditions contract monitoring legal advice Current Likelihood 2	Severity
Gross Likelihood 3 contract monitoring legal advice Current Likelihood 2	
Gross Likelihood 3 legal advice Current Likelihood 2	
Gross Risk Review Last Risk Review Date 20-F	
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Risk Notes	
	
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Risk Code	RR RDIAFC011	Risk Title	Contracts/procurement	Current Risk Status	
Description of Risk	collusion with contractors	and/or acceptance of bribes		Assigned To	
Gross Risk Matrix	Cikelihood Severity	Risk Treatment Measures Implemented		Current Risk Matrix	Severity
Gross Risk Score	12	authorised signatories		Current Risk Score	6
Gross Severity	4	management controls		Current Severity	3
Gross Likelihood	3	segregation of duties register of interests		Current Likelihood	2
Gross Risk Review Date		confidential reporting policy gifts and hospitality policy		Last Risk Review Date	20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC012	Risk Title	Contracts/procurements	Current Risk Status	
Description of Risk	collusion by tenderers			Assigned To	
Gross Risk Matrix	Pooling	Risk Treatment Measures	s Implemented	Current Risk Matrix	Severity
Gross Risk Score	16			Current Risk Score	8
Gross Severity	4			Current Severity	4
Gross Likelihood	4	benchmarking tendering procedures		Current Likelihood	2
Gross Risk Review Date				Last Risk Review Date	20-Feb-2013
R isk Notes					
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Risk Code	RR RDIAFC013	Risk Title	Payroll	Current Risk Status	Ø
Description of Risk	payment to non existent e	mployees		Assigned To	
Gross Risk Matrix	Poodie	Risk Treatment Measures Implemented		Current Risk Matrix	Severity
Gross Risk Score	2	management checks		Current Risk Score	3
Gross Severity	2	establishment list		Current Severity	3
Gross Likelihood	1	budget monitoring segregation f duties		Current Likelihood	1
Gross Risk Review Date		data matching authorisation process		Last Risk Review Date	20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC014	Risk Title	Payroll	Current Risk Status	
Description of Risk	over claiming hours work	ed		Assigned To	
Gross Risk Matrix	Severity	Risk Treatment Measures Implemented		Current Risk Matrix	Pooding
Gross Risk Score	6			Current Risk Score	2
Gross Severity	2	management checks		Current Severity	1
Gross Likelihood	3	budget monitoring authorisation process		Current Likelihood	2
Gross Risk Review Date		time records		Last Risk Review Date	20-Feb-2013
Risk Notes					
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Risk Code	RR RDIAFC015	Risk Title	Payroll	Current Risk Status	②
Description of Risk	manipulation of standing of	lata		Assigned To	
Gross Risk Matrix	Pool Severity	Risk Treatment Measures Implemented		Current Risk Matrix	Severity
Gross Risk Score	6	system assess controls		Current Risk Score	2
Gross Severity	3	system access controls system administrator		Current Severity	2
Gross Likelihood	2	segregation of duties		Current Likelihood	1
Gross Risk Review Date		management controls internal audit		Last Risk Review Date	20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC016	Risk Title	Assets	Current Risk Status	O
Description of Risk	Theft of current assets	-		Assigned To	
Gross Risk Matrix	Severity	Risk Treatment Measures Implemented		Current Risk Matrix	Severity
Gross Risk Score	6			Current Risk Score	4
Gross Severity	2	stock checks		Current Severity	2
Gross Likelihood	3	restricted access segregation of duties		Current Likelihood	2
Gross Risk Review Date		inventories		Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC017	Risk Title	Assets	Current Risk Status	Ø
Description of Risk	Theft of fixed assets	•		Assigned To	
Gross Risk Matrix	poor Cikelina Severity	Risk Treatment Measures Implemented		Current Risk Matrix	Pooling
Gross Risk Score	9			Current Risk Score	4
Gross Severity	3	restricted access		Current Severity	2
Gross Likelihood	3	asset tagging inventories		Current Likelihood	2
Gross Risk Review Date		staff awareness		Last Risk Review Date	20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC018	Risk Title	Assets	Current Risk Status	
Description of Risk	Theft of Council informati	on/intellectual property	•	Assigned To	
Gross Risk Matrix	Relipood	Risk Treatment Measures Implemented		Current Risk Matrix	Pooding
Gross Risk Score	12	encryption		Current Risk Score	8
Gross Severity	4	staff awareness passwords		Current Severity	4
Gross Likelihood	3	access controls		Current Likelihood	2
Gross Risk Review Da te		restricted access to building security policy ISO27001		Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC019	Risk Title	Assets	Current Risk Status	_
Description of Risk	Inappropriate use fo Coun	cil assets for private use		Assigned To	
Gross Risk Matrix	Likelihood Severity	Risk Treatment Measures Implemented		Current Risk Matrix	Pood
Gross Risk Score	8	register of interests		Current Risk Score	6
Gross Severity	2	financial guidance		Current Severity	2
Gross Likelihood	4	induction process	management controls induction process		3
Gross Risk Review Date		security policy user reports eg internet, telephone		Last Risk Review Date	20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC020	Risk Title	Petty cash/imprest accounts	Current Risk Status	②
Description of Risk	Theft of takings disguised	by manipulation of accounts	*	Assigned To	
Gross Risk Matrix	Severity	Risk Treatment Measures Implemented		Current Risk Matrix	Poorling
Gross Risk Score	2	segregation of duties		Current Risk Score	2
Gross Severity	1	management checks		Current Severity	1
Gross Likelihood	2	reconciliations authorised signatories		Current Likelihood	2
Gross Risk Review Date		imprest values kept to a mi annual certificate	nimum	Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC021	Risk Title	Sheltered schemes	Current Risk Status	Ø
Description of Risk	Theft of customer monies	•	•	Assigned To	
Gross Risk Matrix	Severity	Risk Treatment Measures Implemented		Current Risk Matrix	Reelihood
Gross Risk Score	4			Current Risk Score	2
Gross Severity	2	segregation of duties		Current Severity	2
Gross Likelihood	2	restricted access	reconciliations restricted access		1
Gross Risk Review Date		CRB checks		Last Risk Review Date	20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC022	Risk Title	Expenses claims	Current Risk Status	②
Description of Risk	claiming expenses for jour		*	Assigned To	
Gross Risk Matrix	Cikelihood	Risk Treatment Measures Implemented		Current Risk Matrix	Pooling
Gross Risk Score	6			Current Risk Score	4
Gross Severity	2	management checks		Current Severity	2
Gross Likelihood	3	authorisation procedures		Current Likelihood	2
Gross Risk Review Cate		internal audit		Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC023	Risk Title	Corruption	Current Risk Status	_
Description of Risk	Contracts - tendering, awa	ording and payment		Assigned To	
Gross Risk Matrix	Severity	Risk Treatment Measures Implemented		Current Risk Matrix	Pooluling
Gross Risk Score	12	management checks		Current Risk Score	6
Gross Severity	4	register of interests constitution		Current Severity	3
Gross Likelihood	3	procurement unit		Current Likelihood	2
Gross Risk Review Date		legislation tendering system standing orders/financial re	gulations	Last Risk Review Date	20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC024	Risk Title	Corruption	Current Risk Status	②
Description of Risk	disposal of assets - land a	nd property		Assigned To	
Gross Risk Matrix	Cikelihood	Risk Treatment Measure	sk Treatment Measures Implemented		Pooding
Gross Risk Score	6	- constitution		Current Risk Score	3
Gross Severity	3	asset management plan		Current Severity	3
Gross Likelihood	2	asset disposal policy		Current Likelihood	1
Gross Risk Review		segregation of duties	sset register egregation of duties		20-Feb-2013
R isk Notes					

Risk Code	RR RDIAFC025	Risk Title	Corruption	Current Risk Status	Ø
Description of Risk	Award of planning consent	s and licences		Assigned To	
Gross Risk Matrix	Pooling			Current Risk Matrix	Pooluling
Gross Risk Score	9	planning approval process		Current Risk Score	3
Gross Severity	3	planning approval process segregation of duties		Current Severity	3
Gross Likelihood	3	delegated powers		Current Likelihood	1
Gross Risk Review Date		legislation	nstitution		20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC026	Risk Title	Corruption	Current Risk Status	②
Description of Risk	Acceptance of gifts, hospit	tality, secondary employment	t	Assigned To	
Gross Risk Matrix	Pooling	Risk Treatment Measures	sk Treatment Measures Implemented		Pooding
Gross Risk Score	6	aifte and begaitelity nalisy		Current Risk Score	4
Gross Severity	2	gifts and hospitality policy gifts and hospitality register	r	Current Severity	2
Gross Likelihood	3	NFI		Current Likelihood	2
Gross Risk Review Date		contract of employment	nstitution ntract of employment		20-Feb-2013
Stisk Notes					

Risk Code	RR RDIAFC027	Risk Title	Car parking	Current Risk Status	
Description of Risk	theft of takings disguis theft of taking without recycling of tickets	ed by manipulation of account disguise	ts	Assigned To	
Gross Risk Matrix	pooline Circle	Risk Treatment Measu	k Treatment Measures Implemented		Pooling O
Gross Risk Score	9			Current Risk Score	6
Gross Severity	3	budget monitoring		Current Severity	3
Gross Likelihood	3	audit trail		Current Likelihood	2
Gross Risk Review Date		reconciliations		Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC028	Risk Title	Money laundering	Current Risk Status	
Description of Risk	Using the council to hi	de improper transactions		Assigned To	
Gross Risk Matrix	Feelipood	Risk Treatment Measures	Risk Treatment Measures Implemented		Severity
Gross Risk Score	8			Current Risk Score	4
Gross Severity	4	raised awareness		Current Severity	2
Gross Likelihood	2	money laundering policy training of officers		Current Likelihood	2
Gross Risk Review Date		upper limit for cash transac	tions	Last Risk Review Date	20-Feb-2013
R isk Notes					
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Risk Code	RR RDIAFC029	Risk Title	ICT fraud & abuse	Current Risk Status	
Description of Risk	Improper use of council IC	T equipment		Assigned To	
Gross Risk Matrix	Pooding			Current Risk Matrix	Poolulinood
Gross Risk Score	12	internet use policy		Current Risk Score	9
Gross Severity	4	surf control access controls		Current Severity	3
Gross Likelihood	3	management reports on into	ernet usage	Current Likelihood	3
Gross Risk Review Date		software audit facility ISO27001 standard	ftware audit facility		20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC030	Risk Title	Employee - general	Current Risk Status	
Description of Risk	Abuse of flexi system falsification of car loans			Assigned To	
Gross Risk Matrix	Severity	Risk Treatment Measures	sk Treatment Measures Implemented		Severity
Gross Risk Score	6	flexible working policy		Current Risk Score	4
Gross Severity	2	management checks		Current Severity	2
Gross Likelihood	3	time recording systems flexi records		Current Likelihood	2
gross Risk Review Late		car inspection reports independent valuations		Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC031	Risk Title	Payment of grants to the public	Current Risk Status	
Description of Risk	claiming for properties w claimants understating in over claiming the value of	come	Assigned To		
Gross Risk Matrix	Severity	Risk Treatment Measure	k Treatment Measures Implemented		Dooquip
Gross Risk Score	12	grant criteria		Current Risk Score	6
Gross Severity	4	grant assessments land registry checks		Current Severity	3
Gross Likelihood	3	quotes for work		Current Likelihood	2
Gross Risk Review		segregation of duties inspections management checks		Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC032	Risk Title	Insurance claims	Current Risk Status	②
Description of Risk	Claiming for non existent Claiming at another estab overclaiming	another establishment for the same injury			
Gross Risk Matrix	Severity	Risk Treatment Measure	k Treatment Measures Implemented		Severity
Gross Risk Score	9			Current Risk Score	4
Gross Severity	3	Insurance brokers		Current Severity	2
Gross Likelihood	3	claim forms		Current Likelihood	2
Gross Risk Review Bate		- NFI		Last Risk Review Date	20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC033	Risk Title	Loans & Investments	Current Risk Status	O
Description of Risk	Misappropriation of funds Fraudulent payment or in	appropriation of funds udulent payment or investment of funds			
Gross Risk Matrix	Poodling	Risk Treatment Measure	sk Treatment Measures Implemented		Relipood
Gross Risk Score	12	Written procedures		Current Risk Score	4
Gross Severity	4	segregation of duties authorisation process		Current Severity	2
Gross Likelihood	3	counterparty listing		Current Likelihood	2
Gross Risk Review Pa te ນ		reconciliations treasury management policy treasury management strategy access controls internal audit		Last Risk Review Date	20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC034	Risk Title	Council Tax & NNDR	Current Risk Status	
Description of Risk	Fictitious refunds duplicate bank accounts intercepting income suppressing arrears exemptions/discounts aw exemptions/discounts cla 3rd party collections stole	imed fraudulently		Assigned To	
Gross Risk Matrix	Severity	Risk Treatment Mea	sures Implemented	Current Risk Matrix	Likelihood Severity
দ্যে oss Risk Score	9	separation of duties		Current Risk Score	6
Cross Severity	3	management/supervis access controls	ory checks	Current Severity	3
C ross Likelihood	3	authorisation processe	es	Current Likelihood	2
→ ↓ ②oss Risk Review Date		reconciliations review of suppressed interrogation reports void inspections discount/exemption re		Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC035	Risk Title	Regeneration development corruption	Current Risk Status	
Description of Risk	Developer awarded contra Inducements for the grant Contract granted to develon Backhanders to reduce res	ing of planning consents oper at a reduced price in exc	change for cash payments to officers and members	Assigned To	
Gross Risk Matrix	Poodling	Risk Treatment Measures	sk Treatment Measures Implemented		Severity
Gross Risk Score	12	B. diameter		Current Risk Score	6
Gross Severity	4	Business cases project teams		Current Severity	3
Gross Likelihood	3	declaration interests		Current Likelihood	2
Gross Risk Review Cate		Officers present minutes of meetings		Last Risk Review Date	20-Feb-2013
Bisk Notes					
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Risk Code	RR RDIAFC036	Risk Title	Housing allocations	Current Risk Status	②
Description of Risk	Housing allocated for fina fraudulent allocation of pr			Assigned To	
Gross Risk Matrix	Cikelihood	Risk Treatment Measures Implemented		Current Risk Matrix	Severity
Gross Risk Score	9			Current Risk Score	4
Fross Severity	3	separation of duties		Current Severity	2
Gross Likelihood	3	housing register management checks		Current Likelihood	2
ross Risk Review Pate		declaration of interests		Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC037	Risk Title	Elections	Current Risk Status	
Description of Risk	Fraudulent voting Fraudulent acts by canv	Fraudulent voting Fraudulent acts by canvassers			
Gross Risk Matrix	Pooling	Risk Treatment Measures Implemented		Current Risk Matrix	Severity
Gross Risk Score	12		supervisory roles at counts postal votes counts supervised access controls ballot box controls		6
Gross Severity	4	1.			3
Gross Likelihood	3	ballot box controls			2
Gross Risk Review Date		ballot paper account insurance pre employment checks supervisory checks		Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC038	Risk Title	financial statements	Current Risk Status	O
Description of Risk	the financial statements n	nay be materially mis-stated	due to fraud	Assigned To	
Gross Risk Matrix	Pooling	Risk Treatment Measures Implemented		Current Risk Matrix	Severity
Gross Risk Score	6			Current Risk Score	4
Gross Severity	3	Internal Audit financial guidance -segregation of duties		Current Severity	2
Gross Likelihood	2			Current Likelihood	2
Gross Risk Review	18-Jun-2010			Last Risk Review Date	20-Feb-2013
Misk Notes					

Risk Code	RR RDIAFC039	Risk Title	Creditor payments	Current Risk Status	Ø
Description of Risk	Fraudulent requests for cre	editor payments to be paid to	different bank accounts	Assigned To	
Gross Risk Matrix	Severity	Risk Treatment Measures Implemented		Current Risk Matrix	Poolulinood
Gross Risk Score	9			Current Risk Score	4
Gross Severity	3	Rigorous process to check authenticity of changes to creditor details		Current Severity	2
Gross Likelihood	3			Current Likelihood	2
Gross Risk Review Date	30-Nov-2011			Last Risk Review Date	20-Feb-2013
Risk Notes					

Risk Code	RR RDIAFC040	Risk Title	External funding	Current Risk Status	
Description of Risk	Fraudulently using externa	al funding		Assigned To	
Gross Risk Matrix	Poo Likelihood	Risk Treatment Measures Implemented		Current Risk Matrix	Severity
Gross Risk Score	1	Dudget menitoring		Current Risk Score	1
Gross Severity	1	Budget monitoring Management checks		Current Severity	1
Gross Likelihood	1	Financial regulations		Current Likelihood	1
Gross Risk Review Date	12-Nov-2012	Independent verification Internal Audit		Last Risk Review Date	20-Feb-2013
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Risk Code	RR RDIAFC041	Risk Title	New starter	Current Risk Status	②
Description of Risk	Fraudulent job application	ob application			
Gross Risk Matrix	Pood	Risk Treatment Measures Implemented		Current Risk Matrix	Poolulinood
Gross Risk Score	9			Current Risk Score	4
Gross Severity	3	Evidence obtained of qualifications References taken up from past employers Recruitment Policy and process Identity checks completed		Current Severity	2
Gross Likelihood	3			Current Likelihood	2
Gross Risk Review Date				Last Risk Review Date	20-Feb-2013
Risk Notes					